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BSNL And Green Management:Developing Sustainable Telecommunications Practices

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<u>Abstract</u>

UN Climate Change Conference (COP), as well as in recent decades, emphasis has been placed on green business and services in order to lessen their negative effects on the environment, cut greenhouse gas emissions, cut down on waste production, and set society up for the task of creating a sustainable future. Green management, of which the development of a green telecom industry is a component, makes this possible. Every time the telecom industry is brought up, there are more expectations for BSNL since, as a representative institution of the state, it is now more incumbent upon the nation's private telecom business to safeguard the environment and possible contribution environment. provide the best to the Keywords: government, environment, BSNL, green management/telecom

Introduction

UN Climate Change Conference (COP), as well as in recent decades, emphasis has been placed on green business and services in order to lessen their negative effects on the environment, cut greenhouse gas emissions, cut down on waste production, and set society up for the task of creating a sustainable future. Green management, of which the development of a green telecom industry is a component, makes this possible. Every time the telecom industry is brought up, there are more expectations for BSNL since, as a representative institution of the state, it is now more incumbent upon the nation's private telecom business to safeguard the environment and provide the best possible contribution.

Management has its own important place because it is required in every sector at the global level. BSNL has also used almost every mode of management, in which green management is special because it is a proactive strategy under which the organization is run in such a way that its activities have less impact on the environment. It includes implementing policies and procedures such as use of smaller machines in size, recharge and tariff related technology etc. which reduce pollution, save energy and natural resources and reduce waste. Through green management, BSNL is becoming a leader in sustainability and environmental responsibility more than just from the perspective of law. Through the techniques of green management, BSNL is striving to play an important role in the economy. Under the telecom sector, the techniques of green management help BSNL in saving money, brand rebuilding, increasing the morale of employees and can benefit the organization itself as well as society and environment.

Global advances in science, technology, and allied sectors have occurred during the past few decades, with telephony emerging as a key modern technology. In the telecommunications industry, the necessity for effective and efficient communication is growing along with science and technology. Global warming is one of the major environmental issues that is growing along with the global telecommunications network. In practically all technical fields involving research and technology, the use of fuel based on carbon is rising. The use of power supply equipment is causing an increase in greenhouse gas emissions, which poses a serious risk to the environment.

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In this article, Bharat Sanchar Nigam Limited, a public telecom firm, discusses green management as a more modern solution while keeping in mind the aforementioned issue. In the framework of the environment, society, and government, we are talking about BSNL and green management. This paper examines green management from BSNL's point of view. BSNL's organisational management approach is to lessen the damaging effects of business activity on the environment while simultaneously boosting profitability and efficiency. Socially, environmentally, and fiscally responsible decisions and activities are all part of BSNL management.

Literature Review

The concept of green management has gained prominence in various industries, including the telecommunications sector. This literature review explores existing research on green management practices and their relevance to Bharat Sanchar Nigam Limited (BSNL), with a focus on sustainability, innovation, and organizational performance.

Alipour et al. (2022) highlighted the importance of integrating lean, agile, resilient, and green human resource management (HRM) in fostering organizational innovation and performance. Their study emphasized that green HRM practices not only improve environmental sustainability but also contribute to enhancing organizational adaptability and innovation, which are vital for telecom companies like BSNL operating in a dynamic environment. By adopting these practices, BSNL can align its workforce with sustainable development goals.

Alzgool (2019) discussed the nexus between green HRM and green management, stressing the importance of fostering green values within organizations. This approach can enhance BSNL's efforts toward adopting ecofriendly practices, as it encourages employees to integrate environmental consciousness into their daily operations. The study suggests that green management initiatives are pivotal in developing a sustainable corporate culture, which is crucial for BSNL to maintain its competitive edge while reducing its environmental impact.

Gupta and Gupta (2018) examined energy management initiatives within the telecom sector, with a specific focus on going green. Their research found that telecom companies, including BSNL, are increasingly adopting energy-efficient technologies and practices to reduce operational costs and their carbon footprint. These green initiatives, such as optimizing network energy consumption, can be a strategic advantage for BSNL as it seeks to operate more sustainably.

Kumar and Aryasri (2017) presented a case study on defect-free management systems in BSNL, emphasizing the importance of operational efficiency. While not directly focused on green management, their study underscores the need for defect-free systems to support sustainable practices. By minimizing operational inefficiencies, BSNL can further its green management agenda by reducing waste and conserving resources.

Matthews et al. (2010) discussed eco-friendly telecom network management, emphasizing the importance of green operations in telecom networks. They highlighted the need for telecom companies, including BSNL, to model their network management systems around eco-friendly principles. This aligns with BSNL's goals of reducing energy consumption and minimizing environmental impact through the adoption of green technologies.

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Suripto et al. (2022) investigated the effect of green and earning management on energy companies in Indonesia. Their findings suggested that green management positively impacts company performance by improving energy efficiency and sustainability. BSNL can draw from these insights to adopt green management practices that not only reduce environmental impact but also enhance financial performance.

Priyadarshi and Prasad (2023) evaluated green marketing policies targeting millennial customers, noting that millennials are increasingly inclined toward eco-friendly products and services. For BSNL, incorporating green marketing strategies can attract a larger customer base, particularly environmentally-conscious millennials, thereby fostering both business growth and sustainability.

In summary, the literature suggests that BSNL can benefit significantly from adopting green management practices. By focusing on energy efficiency, employee engagement, and eco-friendly operations, BSNL can improve its organizational performance while contributing to broader environmental sustainability goals. The integration of green HRM and green marketing strategies will also play a critical role in shaping BSNL's future in the competitive telecom industry.

Role of BSNL and Green Management

The process of introducing significant technology into the telecom communication industry is known as "green management." BSNL is nearly entirely dedicated to environmentally friendly telecom equipment manufacture, building design, waste management, and greening the telecom industry. Large amounts of power, which must be drawn from the grid, and the burning of fossil fuels like diesel are necessary for the expansion of telecom infrastructure, but they also contribute to greenhouse gas emissions, which negatively affect the environment. Even while it faces the same issues as other industries when it comes to energy use, it is able to assist those industries in lowering their emissions. There are significant advantages to BSNL's attempts to lessen its influence on the environment.

Developing green management skills is becoming crucial to creating a sustainable future for the country and the globe. Population growth in the nation is driving up resource consumption and the demands on the telecom industry, particularly for BSNL, are growing. Based on importance, there is a chance. All telecom firms must practise green management; in the future, there may also be risks to the environment, financial loss, and brand damage. Through low energy, waste, and resource utilisation, green management lowers risk and delivers business potential, which increases sales and revenue, develops a market region, and promotes institutional growth in addition to profit.

Prospects and Challenges for BSNL and Green Management

Green management improves operating efficiency, lowers costs, lessens waste production, and conserves natural resources for BSNL and all telecom firms. The likelihood of sustaining steady business, devoted clients, and growth increases with the repositioning of the brand to take social, environmental, and governmental factors into account as well as through enhanced CRM. Employee morale and workforce size can be increased by BSNL by demonstrating a commitment to sustainability and environmental responsibility. Risk is decreased because companies that prioritise the environment are more likely to abide by the law. Green management improves operating efficiency, lowers costs, lessens waste production, and conserves natural resources for BSNL and all telecom firms.

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In addition to the advantages of green management, an organisation such as BSNL faces a difficulty of integrating new equipment, cutting-edge technology, and quick infrastructure modifications. Together with the advantages of green management, an organisation such as BSNL faces a problem in that it must quickly make infrastructural improvements, acquire new equipment, and integrate cutting-edge technology. In the beginning, change seems to be a barrier. Cultural, employee, and governmental viewpoints are issues for BSNL. In order to be ready, the business must implement the necessary plans and provide staff training. Given that specific knowledge is needed in fields like sustainable design, waste reduction, and energy efficiency, BSNL may run into challenges with complexity and inexperience. Paying staff to become experts comes at a cost; the organisation must deal with sophisticated operational procedures that cause problems with coordination and adjustment.

Conclusion

The research on **"BSNL and Green Management"** highlights the critical role of sustainable practices in ensuring long-term organizational success and environmental responsibility in the telecom sector. As a major player in India's telecommunications industry, Bharat Sanchar Nigam Limited (BSNL) has the opportunity to lead by example in adopting green management strategies that align with global environmental standards and expectations.

This study underscores the significance of integrating green human resource management (HRM), energyefficient technologies, and eco-friendly operational practices in BSNL. By doing so, the organization can reduce its carbon footprint, minimize operational costs, and enhance organizational innovation. The adoption of green management is not only a means to improve BSNL's environmental impact but also to ensure its financial sustainability and market competitiveness.

It can be claimed that BSNL and green management together have the potential to produce a green BSNL telecom business. An ethical and efficient business approach can result in reduced expenses, enhanced brand recognition, and contented workforce. A structured and safe approach that includes environmental impact assessment, goal-setting, creating a green management plan, putting it into practice using technology, performance monitoring, measurement, and employee communication and interaction is needed for green management, which makes the transition to green telecom difficult. By creating customer relationship management, assisting the government and society by preserving the environment, and constructing a sustainable future, BSNL may significantly contribute to the attainment of strategic objectives.

Moreover, fostering a green corporate culture within BSNL, as supported by literature, is essential for the successful implementation of green policies. Employee engagement, customer relationship management, and public image improvement are all positively influenced by green initiatives. These efforts can further strengthen BSNL's commitment to corporate social responsibility while appealing to a growing segment of environmentally-conscious consumers.

In conclusion, **BSNL's transition to green management is not just a necessity for environmental stewardship but also a strategic imperative**. By embracing sustainable technologies and practices, BSNL can enhance its operational efficiency, reduce costs, and contribute to a greener future, thereby positioning itself as a leader in the telecom industry's green transformation. This green shift will not only benefit the organization but also support national and global efforts toward environmental sustainability.

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